The Thirty-Seventh Report

of the

Central Free Dispensary

of

West Chicago

at

Rush Medical College

For the Period of Four Years, extending from January 1, 1903, to December 31, 1906

With the Charter and By-Laws

Located in Senn Hall of Rush Medical College
757 West Harrison Street

Location and Hours

The Dispensary is located in Senn Hall, Rush Medical College, 757 W. Harrison street, and is open daily, excepting Sundays and legal holidays, *for the gratuitous treatment of the sick poor, from 9 a. m. to 5 p. m.*

Destitute patients unable to attend the Dispensary will be visited *free of charge, at their homes.*

Call at the Dispensary *when it is open.* Telephone West 147.

Invitation to Visitors

All who desire to obtain a personal knowledge of the necessity of such an institution, its practical benefits to the sick poor, and its claims on the liberality of our citizens, are invited to visit the Dispensary.

The Central Free Dispensary

Of West Chicago

ORGANIZED MAY 4, 1867 : INCORPORATED APRIL 1, 1873

Board of Directors

EXECUTIVE COMMITTEE.

HENRY S. BURKHARDT, President.
J. FRANK TALBOT, Vice-President.
WM. RODIGER, Secretary.
BRADFORD W. RIPLEY, Treasurer.

PHILIP ADOLPHUS, M. D.
D. R. BROWER, M. D.
HENRY S. BURKHARDT
SAMUEL CARSON
EMMONS B. COBB
JOHN M. DODSON, M. D.
L. R. HALL
GEORGE MASON
GEORGE C. MORGAN
FRANCIS A. RIDDLE
BRADFORD W. RIPLEY
WM. RODIGER
J. FRANK TALBOT
FRANK B. TOBEY
JAMES H. HARPER

COMMITTEE ON DISPENSARY WORK.

JOHN M. DODSON
FRANCIS A. RIDDLE
JAMES H. HARPER

AUDITING COMMITTEE.

EMMONS B. COBB
GEORGE MASON
GEORGE C. MORGAN

Medical Staff

DEPARTMENT OF MEDICINE.

HOURS, 10:30 A. M. TO 1:00 P. M. DAILY.

The following physicians are in attendance:

MONDAY.

Dr. Billings
Dr. Miller
Dr. Capps
Dr. Loeb

TUESDAY.

Dr. Herrick
Dr. Linnell
Dr. Otradovec
Dr. Friedman

WEDNESDAY.

Dr. Sippy
Dr. Small
Dr. Soper
Dr. Keating

THURSDAY.

Dr. Billings
Dr. Washburn
Dr. Stevenson
Dr. Post
Dr. Swift

FRIDAY.

Dr. Herrick
Dr. Linnell
Dr. Sonenschein
Dr. Jacque
Dr. Irons

SATURDAY.

Dr. Sippy
Dr. Bloch
Dr. Rea
Dr. Jackson
Dr. Keating

DISEASES OF CHILDREN.

HOURS, 10:30 A. M. TO 1:00 P. M. DAILY.

The following physicians are in attendance:

SUMMER AND WINTER QUARTERS.

MONDAY.

Dr. Vanderslice
Dr. Campbell
Dr. Allin

TUESDAY.

Dr. Cotton
Dr. Butler
Dr. Vaughan
Dr. West
Dr. Allin

WEDNESDAY.

Dr. Merrill
Dr. Campbell
Dr. Allin

THURSDAY.

Dr. Vanderslice
Dr. Campbell
Dr. Allin

FRIDAY.

Dr. Cotton
Dr. Butler
Dr. Vaughan
Dr. West
Dr. Allin

SATURDAY.

Dr. Merrill
Dr. Campbell
Dr. Allin

AUTUMN AND SPRING QUARTERS.

MONDAY.

Dr. Churchill
Dr. Soper
Dr. Blatchford
Dr. Franklin

TUESDAY.

Dr. Dodson
Dr. Young
Dr. Franklin
Dr. Coone

WEDNESDAY.

Dr. Churchill
Dr. Soper
Dr. Blatchford
Dr. Franklin

THURSDAY.

Dr. Young
Dr. Franklin
Dr. Coone

FRIDAY.

Dr. Dodson
Dr. Churchill
Dr. Soper
Dr. Blatchford

SATURDAY.

Dr. Young
Dr. Franklin
Dr. Coone

DISEASES OF MIND AND NERVOUS SYSTEM.

HOURS, 10:30 A. M. TO 1:00 P. M. DAILY.
The following physicians are in attendance:

MONDAY.
Dr. Gill
Dr. Viers

TUESDAY.
Dr. Rothstein
Dr. Viers

WEDNESDAY.
Dr. Brower
Dr. John.
Dr. Viers

THURSDAY.
Dr. Lavin
Dr. Viers

FRIDAY.
Dr. Bassoe
Dr. Viers

SATURDAY.
Dr. Krumholtz.
Dr. Viers

DEPARTMENT OF SURGERY.

HOURS, 2:00 TO 4:00 P. M. DAILY.
The following physicians are in attendance:

MONDAY.
Dr. Rowan
Dr. Fitzgerald
Dr. Fleming

TUESDAY.
Dr. Donlon
Dr. Clancy
Dr. Kohn

WEDNESDAY.
Dr. Parker
Dr. Oliver

THURSDAY.
Dr. Neff
Dr. Golden
Dr. Lee

FRIDAY.
Dr. Davis
Dr. Speed

SATURDAY.
Dr. Lewis
Dr. Phemister
Dr. Morton

DEPARTMENT OF SURGERY.

GENITO-URINARY DISEASES.

HOURS, 3:00 TO 5:00 P. M. DAILY.
The following physicians are in attendance:

MONDAY.
Dr. Belfield
Dr. Patton
Dr. Herbst
Dr. Grasse

TUESDAY.
Dr. Herbst
Dr. Ostling

WEDNESDAY.
Dr. Grasse

THURSDAY.
Dr. Patton
Dr. Drozdowitz

FRIDAY.
Dr. Belfield
Dr. Patton
Dr. Herbst
Dr. Grasse
Dr. Ostling

SATURDAY.
Dr. Herbst
Dr. Drozdowitz

OBSTETRICS AND GYNECOLOGY.

HOURS, 10:30 A. M. TO 1:00 P. M. DAILY.
The following physicians are in attendance:

MONDAY.
Dr. Lynch
Dr. Jansen

TUESDAY.
Dr. Culbertson
Dr. Line

WEDNESDAY.
Dr. Webster
Dr. Keyes
Dr. Rasmusson

THURSDAY.
Dr. Lynch
Dr. Jansen

FRIDAY.
Dr. Culbertson
Dr. Line

SATURDAY.
Dr. Webster
Dr. Keyes
Dr. Rasmusson

DISEASES OF THE CHEST, THROAT AND NOSE.

HOURS, 1:30 TO 4:00 P. M. DAILY.
The following physicians are in attendance:

MONDAY.
Dr. Freer
Dr. Kenyon
Dr. Ritter
Dr. Friedberg
Dr. Walter

TUESDAY.
Dr. Torrison
Dr. Lewis
Dr. Fyffe

WEDNESDAY.
Dr. Ingals
Dr. Rhodes
Dr. Freer
Dr. Kenyon
Dr. Ritter
Dr. Stubbs
Dr. Lewis
Dr. Walter

THURSDAY.
Dr. Torrison
Dr. Lewis
Dr. Fyffe
Dr. Friedberg

FRIDAY.
Dr. Freer
Dr. Kenyon
Dr. Ritter
Dr. Walter

SATURDAY.
Dr. Lewis
Dr. Stubbs

DISEASES OF THE EYE AND EAR.

HOURS, 1:30 TO 4:00 P. M. DAILY.
The following physicians are in attendance:

MONDAY.
Dr. Wilder
Dr. E. V. L. Brown
Dr. Lane
Dr. F. I. Brown

TUESDAY.
Dr. Schwarz
Dr. Shambaugh
Dr. Grosvenor
Dr. Boot

WEDNESDAY.
Dr. Fisk
Dr. McGibbon

THURSDAY.
Dr. E. V. L. Brown
Dr. Lane
Dr. F. I. Brown

FRIDAY.
Dr. Wilder
Dr. Schwarz
Dr. Shambaugh
Dr. Grosvenor
Dr. Boot

SATURDAY.
Dr. Fisk
Dr. McGibbon

SKIN AND VENEREAL DISEASES.

HOURS, 1:30 TO 4:00 P. M. DAILY.
The following physicians are in attendance:

MONDAY.
Dr. Hyde
Dr. Montgomery
Dr. Ormsby
Dr. Cunningham
Dr. Mackey
Dr. Potthoff

TUESDAY.
Dr. Quinn

WEDNESDAY.
Dr. McEwen

THURSDAY.
Dr. Hyde
Dr. Montgomery
Dr. Ormsby
Dr. Cunningham
Dr. Mackey
Dr. Potthoff

FRIDAY.
Dr. Quinn

SATURDAY.
Dr. McEwen

President's Report

To the Directors of the Central Free Dispensary of West Chicago:

Gentlemen—For reasons beyond our control, the annual meeting of the Directors of the Central Free Dispensary of West Chicago has been postponed until this time.

The report of your Committee on Dispensary Work will surely be gratifying, as it shows a large increase in the work and proves the necessity for an institution of this kind.

The Medical and Business Departments have been efficiently managed and indicate the success and growth of the Dispensary.

The increased number of cases presented makes it more necessary than ever before to have a corps of competent physicians to attend to patients requiring visitation at their homes. To do this part of our work in a satisfactory manner, it is essential to have additional money. While we have sufficient funds to care for all who are able to come to the Dispensary, we must have more, if we expect to care for those who are worthy and who require home treatment. Believing that, in this way, our usefulness can be greatly enlarged, I would, therefore, recommend that a carefully prepared circular letter be sent to a number of our citizens, requesting that they make yearly contributions to a fund to be used for this purpose.

We should most highly commend the Committee on Dispensary Work for securing the aid of the Visiting Nurses' Association, as well as for their arrangement with the Presbyterian Hospital for nurses to attend to patients in the Dispensary. My long experience in this line of work has fully demonstrated the need for and the helpfulness of these nurses.

Respectfully submitted,

(Signed) H. S. BURKHARDT,

President.

Chicago, December 31st, 1906.

REPORT OF THE TREASURER
OF THE
Central Free Dispensary of Chicago
January 1, 1903, to December 31, 1903.

RECEIPTS.

Cash on hand					$1,927	25
Cash from Investments			$1,595	74		
Cash from Dispensary patients			2,302	70		
DONATIONS.						
Chicago Telephone Co	$ 60	00				
Rush Medical College, acct. Dr. Adolphus	225	00				
Fuller & Fuller Co	25	00				
Frank B. Tobey	100	00				
Barrett Mfg. Co	10	00				
F. Beidler Co	5	00				
Cribben, Sexton & Co	10	00				
E. P. Bailey	10	00				
W. W. Kimball Co	15	00				
Electric Appliance Co	25	00				
Corbin Sons Co	2	00				
Edward Watson Jones	5	00				
Lyon & Healy	10	00				
Robt. Lindblom	5	00				
W. H. Damsel	20	00				
Stanley McCormick	100	00				
Mrs. De Land	5	00				
H. E. Kinnnon	5	00				
L. R. Hall	5	00				
A. Dickinson	20	00				
A. C. McClurg & Co	15	00				
A. C. Frost & Co	10	00				
T. Wilce & Co	25	00				
V. Mueller & Co	10	00				
Raber & Watson	15	00				
E. F. Ayer	25	00				
W. O. Kellogg	5	00				
Stearns Bros. Co	5	00				
L. Manheimer & Bro	5	00				
A. L. Sercomb	10	00				
Geo. A. Stewart	10	00				
Mueller, Amblen & Co	5	00				
P. E. Harley	5	00				
L. E. Barrett	10	00	$ 817	00	$4,715	44
					$6,642	69

DISBURSEMENTS.

Salaries—						
Distributer	$660	00				
Druggist	710	00				
Janitress	418	85				
Visiting Physician	40	00				
Nurses	100	02	$1,928	87		
Supervision			120	00		
Allowance to Ex. Supt			225	00		
Drugs			928	75		
Supplies and Expense			842	94	$4,095	56
Cash on hand Dec. 31					2,547	13
					$6,642	69

Report of the Treasurer

of the

Central Free Dispensary, of Chicago

From January 1, 1904, to December 31, 1904.

RECEIPTS.

Cash on hand						$2,547	13
Cash from Investments			$1,617	50			
Cash from Dispensary patients			2,201	20			
DONATIONS.							
Dennison Mfg. Co.	$ 50	00					
J. F. Talbot	40	00					
Chicago Telephone Co.	60	00					
W. W. Kimball	15	00					
Fuller & Fuller Co.	25	09					
Emmons B. Cobb	25	00					
National Malleable Casting Co.	25	00					
Chicago Railway Equipment Co.	25	00	$ 265	00		$4,083	70
						$6,630	83

DISBURSEMENTS.

Salaries—							
Distributer	$720	00					
Druggist	720	00					
Janitress	448	60					
Visiting Physicians	80	00					
Nurses	200	01					
Special Electrical work	67	50	$2,236	11			
Supervision			120	00			
Allowance to Ex. Superintendent			225	00			
Drugs			1,246	39			
Supplies and Expense			562	71		$4,390	21
Cash on hand Dec. 31						2,240	62
						$6,630	83

Report of the Treasurer

of the

Central Free Dispensary of Chicago

From January 1, 1905, to December 31, 1905.

RECEIPTS.

Cash on hand Jan. 1, 1905			$2,240 62
Cash from Investments		$1,614 50	
Cash from Dispensary patients		2,387 30	
CASH ON DONATIONS.			
W. W. Kimball Co.	$ 15 00		
Chicago Telephone Co.	60 00		
Fuller & Fuller Co.	25 00		
National Malleable Casting Co.	25 00	125 00	$4,126 80
			$6,367 42

DISBURSEMENTS.

Salaries—			
Distributer	$720 00		
Druggist	720 00		
Janitress	451 20		
Visiting Physicians	80 00		
Nurses	199 93		
Special Electrical work	15 00	$2,186 13	
Supervision		120 00	
Allowance to ex-Superintendent		225 00	
Drugs		1,107 25	
Supplies and Expense		228 29	$3,866 67
Cash on hand Dec. 31, 1905			2,500 75
			$6,367 42

Report of the Treasurer

of the

Central Free Dispensary of Chicago

From January 1, 1906, to December 31, 1906.

RECEIPTS.

Cash on hand Jan. 1, 1906					$2,500 75
Cash from Investments			$1,647	63	
Cash from Dispensary patients			2,294	10	
Cash advanced by Treasurer			100	00	
DONATIONS.					
W. W. Kimball Co	$ 15	00			
Chicago Telephone Co	60	00			
Fuller & Fuller Co	25	00	$ 100	00	$4,141 73
					$6,642 48

DISBURSEMENTS.

Salaries—					
Distributer	$720	00			
Druggist	724	50			
Janitress	451	20			
Visiting Physicians	60	00			
Nurses	199	97	$2,155	67	
Supervision			120	00	
Allowance to ex-Superintendent			225	00	
Drugs			1,090	58	
Supplies and Expense			663	82	$4,255 07
Cash on hand Dec. 31, 1906					2,387 41
					$6,642 48

Annual Report of the Treasurer

of

Central Free Dispensary of Chicago

December 31st, 1906.

Assets in hands of B. W. Ripley, Treasurer:		
Mortgage on Rush Medical College; 6 per cent.	$11,000	00
Five bonds West Chicago Street Railway, Nos. 1823, 811, 813, 814, 845; 6 per cent.	5,000	00
One bond West Chicago Street Railway, No. 1950; 5 per cent.	1,000	00
Four bonds Chicago Auditorium, Nos. 749, 750, 990, 993; 5 per cent.	2,000	00
Two bonds North Chicago Street Railway, No. 89, 90; 4½ per cent.	2,000	00
Cash on hand	1,927	25
	$22,926	25

To the Trustees of the Central Free Dispensary.

Gentlemen:

We respectfully report that we have this day examined the Bank Statements and Check Books and compared them with the Cash Book. The receipts and disbursements were checked item by item and found correct. We verified the Cash Balance and securities as herein enumerated and certify to their correctness.

GEORGE MASON,
EMMONS B. COBB.

Chicago, January 4th, 1907.

In hands of Trustees Rush Medical College, Account John Phillips Fund, from which the Central Free Dispensary receives the income:		
Three bonds Chicago Auditorium, Nos. 185, 126, 134; 5 per cent	$3,000	00
Nine bonds Chicago Auditorium, Nos. 916, 917, 918, 920, 921, 943, 944, 919; 5 per cent.	4,500	00
One Chicago Board of Trade bond; 4 per cent.	100	00
	$7,600	00

BRADFORD W. RIPLEY,
Treasurer.

Chicago, December 31st, 1906.

The Report of the Committee on Dispensary Work

No report of the Central Free Dispensary having been published since April, 1903, your Committee submits herewith a statement of the work of the Dispensary for the years 1903, 1904, 1905 and 1906.

The most significant feature of the report is embodied in the tabulated statements compiled from the Distributor's daily records.

A daily report is kept by the Distributor showing the attendance of (1) new patients and revisiting patients in each department; (2) the number of patients paying the small sums asked for medicines, surgical dressings and the like, classified by the amounts paid by each patient; (3) the amount paid for refilling prescriptions; (4) the total receipts daily from these sources; (5) the number of patients admitted who were unable to pay any fee; (6) the number of prescriptions filled; (7) the number of patients who were refused admission to the Dispensary because their financial circumstances were such as to enable them to pay for medical service. These daily reports have been summarized in the tables printed so as to show the total of these various items for each month of the years covered by these reports. A study of these summaries discovers some facts of interest.

The attendance of patients has steadily increased from a total of 18,112 in 1902, when the last annual report was published, to 28,977 for the year 1906, an increase of 60.1 per cent. The attendance of new patients in the several departments has increased, from 1903 to 1906, in the department of Medicine, 43 per cent; in Diseases of Children, 52 per cent; in Surgery, 25 per cent; in Genito-Urinary Diseases, 10 per cent; in Gynecology, 29 per cent; in Diseases of the Chest, Throat and Nose, 22 per cent; in the Diseases of the Eye and Ear, 25 per cent; in Diseases of the Skin, 27 per cent; in the department of Nervous and Mental Diseases, 3.3 per cent; in the Genito-Urinary Diseases, 29 per cent. This increase in the attendance is especially significant when one recalls the number of other Dispencaries in the immediate neighborhood, and in view of the fact that special pains have been taken to exclude from the Dispensary all persons who are not properly objects of charity. Indeed, it is the opinion of your Committee the exclusion of such persons tends distinctly to promote the attendance of those who are deserving. In this connection reference should be made to the very efficient and helpful service which has been rendered by the "Chicago Bureau of Charities" in investigating doubtful cases, a movement which was inaugurated

on the initiative of the Bureau. A statement of our Distributer, Mr. Friedrich, explains the nature and importance of the work. He writes as follows:

"The work of the 'Bureau of Charities' investigating patients of the Dispensary, whom we believe to be able to pay for medical treatment, has been a great help to us. Out of seventy-six families whose financial affairs they investigated in 1906, only seven were reported worthy for free medical treatment at the Dispensary, although the sixty-seven others had said that they were unable to employ a physician. Some of the reports are very interesting.

"An elderly lady from the South Side applied for medical treatment. When asked by me whether she was not able to consult the Doctor in his private office, she claimed to be almost too poor to pay the car fare to come here. An investigation of the case by the Bureau of Charities showed, however, that this family, with four of its members earning high wages, lived on the first floor of a very handsome apartment house, paying a rent of $35 a month.

"In another case a patient was found to earn $20 per week. A young Jewish couple were looked up and found to occupy a beautifully furnished flat, the man making good wages as some sort of a lecturer in a museum. Another man who received treatment here was found to be the owner of a fine three-story flat building. Another party was discovered to have a good income as assistant buyer of a big downtown firm. One man who had his boy treated in the Children's Department for several weeks and claimed to be very poor, was reported to be the owner of a good grocery store. Not infrequently we get patients who have a regular family physician whom they pay, but it seems that some physicians, instead of calling some specialist in consultation, send these private patients here, instructing them not to pay anything, as this place is a 'Free Dispensary.' We inform these patients, however, excepting a few cases sent us for clinical purposes, that they cannot be examined here. We realize that we have not been able, thus far, to pick out everyone that is able to pay for medical service, but we have succeeded in a number of cases, and through the prompt work of the 'Bureau of Charities,' not only the undesirable persons themselves have been kept away, but also their relatives, friends, etc., who would shun an investigation. The total number of people refused treatment during the year 1906 was 448. The number of patients who received free treatment without paying the ten cent ticket was 7,432. This great number may be due somewhat to the big strike of last year. Respectfully submitted,

"C. R. Friedrich."

When a person applying for admission appears to the Distributor to be able to pay a physician, but denies such ability, a request is made to the Bureau of Charities, on a blank provided for that purpose, and usually the next day a report is received from one of the visitors of the "Bureau," giving the exact and full facts about the applicant in

so far as they can be ascertained. It is believed that such a plan as this, if it were generally adopted by the Dispensaries and Hospitals of Chicago, would most effectually prevent further increase in the abuse of these medical charities. In some other cities these abuses have grown to such proportions as to necessitate the creation of a State Commission to control and regulate Dispensaries and Hospitals. It is greatly to be hoped that this abuse will not attain to such proportions in Chicago. It may be of interest to note that this matter has recently been taken up by the Chicago Medical Society, and a committee has been appointed to investigate and report. It is a satisfaction to feel that the Central Free Dispensary has already anticipated any criticisms and suggestions which may be made along this line by adopting efficient and satisfactory plans to prevent the abuse of this medical charity.

The rooms provided at the Central Free Dispensary at Rush Medical College in Senn Hall have proven to be exceptionally well adapted for the purpose, the consultation rooms being especially light, spacious and well equipped. The room for the reception of patients and the pharmacy are located on the ground floor of the buildings, with an entrance on Harrison street. The first floor is occupied by the Department of Gynecology in the morning and by the Department of Surgery and Genito-Urinary Surgery in the afternoon. The second floor is occupied by the Department of Diseases of Children and of Nervous and Mental Diseases in the morning hours and by the Department of Chest, Throat and Nose in the afternoon. The third floor is occupied by the Department of Medicine in the morning hours and that of Skin Diseases and Diseases of the Eye and Ear in the afternoon. Within the past year provision has been made for the administration of massage and Swedish movements and for the treatment of cases of deformity (orthopedic surgery).

In December, 1902, there was installed in each department of the Dispensary a series of cabinets containing blank cards for the recording of the clinical histories of patients, together with card index for names and a card index for diseases. These, while primarily intended to improve the teaching facilities of the Dispensary and the scientific research there carried on, greatly conduce to a more thorough, careful and systematic treatment of the patients.

In 1903 an arrangement was effected with Rush Medical College and the Presbyterian Hospital for nurses, by which the service of nurses is secured for patients in the Dispensary, the head nurse being in attendance throughout the day, while six pupil nurses are in attendance in the several departments during the morning hours. This arrangement is secured at an expense to the Dispensary of only $16.33 per month, which is one-third of the salary of the nurse in charge. The arrangement has been a great comfort to both patients and physicians. An arrangement has also been made with the Visiting Nurses' Association of Chicago, by which some of the nurses of that institution make their headquarters at the Dispensary, receiving their calls by the telephone there installed. This plan has been mutually

advantageous to the Dispensary and to the Visiting Nurses' Association.

During the last three seasons the Dispensary has also served as one of the distributors of milk for the Children's Hospital Society. While this plan has involved some extra labor and a small expense on the part of the Dispensary, it has enabled the institution to be of much assistance in this very commendable and useful charity.

In August, 1905, the method of soliciting voluntary contributions from patients was abolished, in accordance with the action of the Board, and in lieu thereof there was instituted the plan of asking ten cents from each patient for medicine furnished. It was at first intended to have this sum paid by the patient after he had been admitted to the Dispensary, but as this plan greatly increased the work of the Distributor, the method was adopted of asking ten cents from each patient at the time he was admitted, the order for prescription being given at that time. This plan has worked very satisfactorily. It is understood, of course, that no patient will be refused medicine who is unable to pay. The plan of prescribing medicine from the prepared formulary, which formulary was revised in 1902 and has been continued, but is not entirely satisfactory. The committee would much prefer to dispense with the formulary altogether and have the medicine prepared from regular prescriptions by the Staff. This matter, however, will require some consideration on the part of the medical staff, and will be submitted to their consideration at the meeting of the Dispensary teachers, which is to be held in the near future.

Beginning with the Autumn Quarter, October 1st, 1902, the arrangement of the Staff was changed and made co-ordinate with the subdivisions of the Faculty of Rush Medical College. The list of departments and names of attending men in each are fully set forth in this annual report. Under this arrangement the Dispensary secures the active service of the clinical teachers in Rush Medical College from the head of each department down. Formerly the principal clinical teachers were on the so-called consulting staff only, and the Dispensary patients received the benefit of their services only in occasional instances. To simplify the system of cards issued to the patients there was substituted in October, 1902, for the former individual cards a system of department cards having the names of the members of the Staff in that Department, together with the hours printed on the back. These admission slips are bound in books and consecutively numbered, so that it is very easy to ascertain the number of patients admitted to each department at any time.

That part of the Dispensary work which consists in visiting patients in their homes has been conducted on a small scale, as this report will show. It is the opinion of your committee that the usefulness of the Dispensary could be greatly increased if this feature of the work could be enlarged. The West Side of the city ought to be covered by our visiting physicians, and each should be assigned to

a district of such size that he can easily cover it. The number of visiting physicians should be increased to at least five or six, and their compensation must be larger if we expect them to do thorough and effective work. An increase in this service would promote, more than anything else, an increase in the out-patient work of the Dispensary. This service can only be enlarged when the income of the Dispensary will warrant it, and this constitutes an important reason why a special effort should be made at this time to increase the amount of donations to the Dispensary.

John M. Dodson.
Francis A. Riddle.
James H. Harper.

Annual Report of Patients at the Central Free Dispensary for the Year 1903

Medicine		Nervous		Children		Surgery		Genito-Urinary		Gynec.		Chest, Throat and Nose		Eye and Ear		Skin		New Patients	Old Patients	Total	5 Cents	10 Cents	25 Cents	50 Cents	Ticket Receipts	Druggist Receipts	Total Receipts	Patients Admitted Free	Prescriptions Filled	Refused Treatment
New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old													
1624	2148	750	2146	631	741	1950	1755	880	1353	445	1049	1789	1676	1271	2114	1330	1575	10676	14557	25233	614	20778	56	27	2136	00	127	55	2263	55	3758	22959	421

Annual Report of Patients at the Central Free Dispensary for the Year 1904

Medicine		Nervous		Children		Surgery		Genito Urinary		Gynec.		Chest, Throat and Nose		Eye and Ear		Skin		New	Old	Total	5 Cents	10 Cents	25 Cents	50 Cents	Ticket Receipts	Druggist Receipts	Total Receipts	Patients Admitted Free	Prescriptions Filled	Refused Treatment
New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old													
1886	2583	681	2473	752	1185	1801	2133	753	1414	393	1049	1507	2166	1356	1955	1384	1883	10513	16821	27334	2597	19392	39	22	2091	80	109	40	2201	20	5284	22611	671

Annual Report of Patients at the Central Free Dispensary for the Year 1905

Medicine		Nervous		Children		Surgery		Genito-Urinary		Gynec.		Chest, Throat and Nose		Eye and Ear		Skin		New	Old	Total	5 Cents	10 Cents	20 Cents	25 Cents	40 Cents	50 Cents	Ticket Receipts	Druggist Receipts	Total Receipts	Patients Admitted Free	Prescriptions Filled	Refused Treatment
New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old															
2207	2429	642	2215	1065	1678	2006	2315	778	1697	494	985	1804	2012	1616	1509	1580	1862	12122	16802	28924	1317	21548	29	11	8	14	2239	40	147	90	2387	30	5997	23312	516

ANNUAL REPORT OF PATIENTS AT CENTRAL FREE DISPENSARY FOR THE YEAR 1906.

MONTH.	Medicine.		Nervous.		Children.		Surgery.		Genito-Urinary.		Gyne-cology.		Chest, Throat, Nose.		Eye and Ear.		Skin and Venereal.					5 Cent.	10 Cents.	20 Cents.	25 Cents.	40 Cents.	50 Cents.	Ticket Receipts.	Druggist Receipts.	Total Receipts.	Free.	Prescriptions.	Refused Treatment.
	New.	Old.	New.	Old.	New.	Gld.	New.	Old.	New.	Old.	New.	Old.	New.	Old.	New.	Old.	New.	Old.	New.	Old.	Total.							$	$	$			
Jan.....	183	187	43	151	109	146	189	197	101	131	35	81	224	171	157	107	143	139	1184	1308	2492	101	1765	4	0	0	4	184.35	15.50	199.85	617	1985	33
Feb.....	149	183	30	126	83	144	153	160	80	129	40	78	162	153	130	119	104	147	931	1238	2169	167	1442	3	3	2	2	155.70	16.00	171.70	550	1878	29
Mar.....	164	218	53	165	92	180	190	203	61	164	47	84	179	218	149	145	117	187	1053	1564	2616	158	1801	2	0	0	3	189.90	15.50	205.40	652	2146	46
April	177	188	67	127	97	161	204	183	74	134	49	77	204	170	145	144	162	133	1179	1307	2486	175	1625	1	0	0	1	171.95	15.00	186.95	684	2190	32
May.....	194	170	57	123	102	147	211	178	64	134	46	74	200	166	115	121	112	135	1101	1248	2349	156	1570	3	0	0	2	166.40	14.15	180.55	615	2087	34
une,....	221	206	58	140	105	154	213	193	76	122	46	68	152	170	169	117	164	144	1200	1310	2510	172	1606	5	3	1	1	171.85	16.05	187.90	722	2329	45
July.....	244	176	63	122	128	155	271	201	81	129	55	72	159	139	131	111	175	149	1307	1254	2561	240	1624	7	6	0	4	179.30	15.15	194.45	680	2019	44
Aug.....	284	188	90	157	160	174	265	212	80	126	53	67	215	154	134	129	173	167	1434	1374	2808	345	1762	2	2	0	5	196.85	13.80	210.65	693	2485	48
Sept.....	212	169	61	135	136	144	191	180	69	112	49	72	167	135	128	107	130	110	1143	1166	2309	302	1893	2	1	0	4	157.05	15.30	169.35	608	2375	33
Oct.....	213	193	45	148	91	146	197	209	50	130	47	71	220	173	113	108	158	144	1134	1322	2456	293	1548	4	0	0	6	173.20	16.50	189.70	606	2190	47
Nov.....	153	162	88	112	105	121	195	166	136	92	54	52	152	120	110	88	120	118	1113	1031	2144	221	1440	5	1	1	2	162.70	15.55	178.25	474	1754	26
Dec.....	156	154	71	108	105	130	172	174	112	109	57	60	149	109	118	70	139	85	1078	999	2077	234	1312	1	0	0	1	143.60	14.85	158.45	579	1752	31
Total,....	2330	2190	726	1614	1313	1792	2441	2256	980	1512	577	856	2183	1877	1599	1366	1697	1658	13856	15121	28977	2563	18888	39	16	4	35	2052.85	183.35	2233.20	7432	251 6	448

Thirty-Seventh Statement

of

Dispensary Work Among the Sick Poor

of the

West Division

Organized May 4, 1867. Incorporated April 1, 1873.	From 1867 to Dec. 31, 1906 40 years	For the 12 months ending Dec. 31, 1906
Total number of patients	469,406	13,856
Number of visits of patients to the Dispensary	917,239	28,977
Number of of visits to homes of patients	120,000	
Number of prescriptions furnished	958,418	25,196
Number of patients refused treatment	5,131	448
Number of vaccinations up to 1873	7,634	
Cost of conducting Dispensary for the 12 months, ending December 31, 1906		$3,910.07
Received of patients		2,294.10

Chicago, Dec. 31, 1906.

History

The Central Free Dispensary of West Chicago was organized in 1867, under the title of the Brainard Free Dispensary, and incorporated under its present title on April 1, 1873. At different periods for nine years it occupied small rooms at 232 W. Randolph street, 79 W. Madison street, 95 W. Randolph street, 136 N. Sangamon street, and 239 W. Van Buren street. It was supported at first entirely by private donations. These were supplemented from 1870 to 1884, and at intervals from 1890 to 1895, by an annual appropriation from the Board of Commissioners of Cook County, ranging from $500 to $1,000.

During the two years following the disastrous fire of October, 1871, the work of the Dispensary was greatly augmented, especially in the out-of-door department, by the increased number of destitute sick. Much of this work was performed under direction of the Chicago Relief and Aid Society, which, in 1873, donated to the Dispensary as a fund the sum of $4,000.

In 1871, the Herrick Free Dispensary was founded under the auspices of the Relief and Aid Society, to assist in relieving the destitution caused by the recent disaster. The Dispensary occupied rooms on Wright street, near Twelfth street, and confined its task to the care of the sick poor in the southern portion of the West Division.

In 1873, this new Dispensary, to which the Relief and Aid Society had donated, as a permanent fund, the sum of $5,000, was united with the Central Dispensary, under one organization. The medical boards of the two institutions having been united, the two superintendents continued in office, each with special duties. By this union the funds of the Central Free Dispensary were increased to $9,000, which were subsequently increased to $19,500, by adding to them a portion of the annual income of the Dispensary. The income derived from this money is expended in the charitable work for which this organization was created. In addition to this the Dispensary is the recipient of the interest accruing from a legacy, known as the "John Phillips Fund," and left by the late John Phillips, Esq., in 1869, to the trustees of the Rush Medical College, to be held in trust for dispensary purposes. This fund amounts to $7,743.31, and yields an annual income of $380.

In 1876 the Dispensary removed to spacious accommodations, in the lower story of the new Rush Medical College, corner of Harrison and Wood streets. These rooms were secured for a long term of years at a rental which can not exceed $660 a year. By special arrangements with the college, this rent has been since 1888 only $330 a year, and is now reduced to a very small nominal sum.

In June, 1902, the Dispensary was transferred to Senn Hall, 757 W. Harrison street, erected for dispensary purposes by Rush Medical College.

At the annual meeting held April 1, 1902, Dr. Philip Adolphus, who had for many years filled the position of Medical Superintendent, and to whose efforts the success of the Dispensary is largely due, resigned, and the changes in the management heretofore mentioned were made.

The Central Free Dispensary is thus fulfilling the three fundamental purposes, which should be subserved by every charitable dispensary or hospital, viz.: The care of the sick poor, the education of medical students, and the extension of existing medical knowledge by careful, scientific study of the material afforded by the patients.

ACT OF INCORPORATION OF THE CENTRAL FREE DISPENSARY OF WEST CHICAGO.

1. We, E. A. Bishop, A. G. Throop, John F. Eberhardt, John Crighton, Ephraim Ingals, S. P. Walker, P. W. Gates, J. P. Ross, Charles E. Chase, Hugh Templeton, Samuel Hoard and Philip Adolphus, do hereby certify that we purpose to form ourselves into a corporation (not of pecuniary profit) under the act of the General Assembly of the State of Illinois, approved April 18, 1872, and in force July 1, 1872, entitled "An Act Concerning Corporations."

2. The name of said corporation shall be the Central Free Dispensary of West Chicago, and said corporation shall endure for ninety-nine years.

3. The objects for which said corporation is formed are to aid all persons who are sick and unable to pay for medical attendance; to diffuse vaccinations by continuous and unwearied efforts, and to do this work efficiently at a very small cost and with no pecuniary profit.

4. The aforesaid persons shall constitute the Board of Directors for the first year.

5. The business of said corporation shall be located in Chicago, in the State of Illinois, and its business offices at such place or places in said city as a majority of its directors shall from time to time direct.

In witness whereof, we have herewith set our hands and seals this 14th day of March, A. D. 1873:

A. E. Bishop.	[L. S.]
A. G. Throop.	[L. S.]
Ephraim Ingals, M. D.	[L. S.]
P. W. Gates.	[L. S.]
John Crighton.	[L. S.]
Samuel Hoard.	[L. S.]
John F. Eberhardt.	[L. S.]
Charles E. Chase.	[L. S.]
S. P. Walker.	[L. S.]
Joseph P. Ross, M. D.	[L. S.]
Hugh Templeton.	[L. S.]
Philip Adolphus.	[L. S.]

STATE OF ILLINOIS,
COUNTY OF COOK.

I, E. A. Sherburne, a Notary Public in and for said County, in the State aforesaid, do hereby certify that E. A. Bishop, A. G. Throop, John F. Eberhardt, Charles E. Chase, Ephraim Ingals, S. P. Walker, P. W. Gates, Joseph P. Ross, John Crighton, Hugh Templeton, Samuel Hoard and Philip Adolphus, who are personally known to me as the same persons whose names are subscribed to the annexed instrument of writing, appeared before me this day in person and acknowledged that they signed, sealed and delivered the said instrument of writing, hereto attached, as their free and voluntary act, for the uses and purposes therein set forth.

Given under my hand and notarial seal this 14th day of March, A. D. 1873.

{ E. A. Sherburne, Notarial Seal, Chicago, Illinois. }

E. A. SHERBURNE,
Notary Public.

STATE OF ILLINOIS, DEPARTMENT OF STATE,
GEORGE H. HARLOW, Secretary of State.

To All to Whom These Presents May Come, Greeting:

WHEREAS, A certificate, duly signed and acknowledged, has been filed in the office of the Secretary of State, on the first day of April, A. D. 1873, for the organization of the "Central Free Dispensary of West Chicago," under and in accordance with the provisions of "An Act Concerning Corporations," approved April 18, 1872, and in force July 1, 1872, a copy of which certificate is hereto attached.

Now, therefore, I, George H. Harlow, Secretary of State of the State of Illinois, by virtue of the powers and duties vested in me by law, do hereby certify that the said, The Central Free Dispensary of West Chicago, is a legally organized corporation under the laws of the State.

In testimony whereof I hereto set my hand and caused to be affixed the great seal of State.

Done at the City of Springfield this first day of April, in the year of our Lord, one thousand eight hundred and seventy-three, and of the independence of the United States the ninety-seventh.

{ Great Seal. }

GEORGE H. HARLOW,
Secretary of State.

COUNTY OF COOK. } ss.
STATE OF ILLINOIS, }

No. 94,116.

I certify this instrument to be filed for record April 7, A. D. 1873. Recorded in Book 1 of Corporations, page 223.

JAS. STEWART, *Recorder.*

April 21, 1873.

BENNETT & SHERBURNE, 145 Monroe St., City.

FROM THE WILL OF THE LATE JOHN PHILLIPS, ESQ., MADE IN 1869.

SECTION 9.—"I give and bequeath to the Trustees of Rush Medical College, of the City of Chicago, Fifteen Hundred Dollars ($1,500), to be paid to them within one year from the date of my death; also the sum of Three Hundred Dollars annually while the said manufacturing business shall continue, both said Fifteen Hundred Dollars and annuity to be used by said Trustees in establishing and maintaining a Free Dispensary in and for the City of Chicago, and it is my wish that the same be managed by said J. P. Ross, M. D., as long as practicable, and thereafter by the Faculty of said College."

SEC. 17.—"At the final settlement of my estate [which occurred in 1886] it shall be divided into seven (7) equal shares. One of said shares shall be paid to said Trustees of Rush Medical College, to be used by them in furtherance of said Dispensary."

(The aggregate sums paid to the College were $7,733.81.)

AGREEMENT BETWEEN THE CENTRAL FREE DISPENSARY AND THE TRUSTEES OF THE RUSH MEDICAL COLLEGE, MADE IN 1875.—(Records of Cook County, Book 583, Page 266.)

The Central Free Dispensary of West Chicago and "The Trustees of the Rush Medical College" of Chicago, believing that the work of carrying on a Free Dispensary in the City of Chicago will be thus advanced, and that the duty of the authorities of the said Dispensary and of the will of the late John Phillips, of Chicago, to establish a dispensary will thereby in the interest of humanity be fulfilled, have entered into and do enter into the following agreement, to continue ninety-five (95) years:

SECTION 1.—The said Central Dispensary agrees to loan to the Trustees of said college, eleven thousand dollars ($11,000.00) [of which sum nine thousand dollars ($9,000.00) was donated by the Chicago Relief and Aid Society] for ninety-five (95) years, and to receive interest thereon at the rate of six per cent (6 per cent) per annum, payable semi-annually. The authorities of the college to give as security for said loan a first mortgage on their college property, which includes the lot (100x147 feet) on the northeast corner of Harrison and Wood streets, in the City of Chicago, and all its buildings and belongings. This loan to be perfected as soon as the college acquires a clear title to the said property. It is further agreed that should at any time one full year pass and the college fail to pay the interest on the said loan, the loan shall, if the said Dispensary so elects, be terminated, and the full amount of both principal and interest shall then be due and payable.

SEC. 2.—The Trustees of the college agree to provide rooms for the use of said Dispensary in their college building, to be built on the lot above referred to; said rooms to be situated on the basement floor

of said building, said floor to be not more than three feet below the street grade; to be well lighted; to have a superficial area (floor space) of at least five thousand (5,000) square feet, to have a height of at least twelve, and be partitioned and arranged as the Directors of said Dispensary may direct, and they do hereby lease said rooms to said Dispensary for a term of ninety-five (95) years. The Dispensary to pay such an annual rental for the said rooms, and for the proper heating of the same, as shall be fixed each year by the President of the Board of Directors of the said Dispensary and the President of the Trustees of said College, they to select a third person to decide in case they fail at any time to agree; Provided, the said annual sum paid shall in no case exceed the annual interest on the money loaned under the above agreement, and until all the moneys bequeathed by him for a Dispensary are available to the said Central Dispensary, the annual sum paid shall not exceed one-half the amount of the annual interest money on the said loan of $11,000. And the said rent shall be paid to the said College by being deducted from any actual payments of interest accruing out of the said Phillips Dispensary fund, which payments are made by the Trustees of said College to the said Central Dispensary according to the terms of this agreement and in no other way or manner whatsoever.

SEC. 3.—The said Trustees of the said College, to the end that they may establish a Free Dispensary in the City of Chicago, according to the provisions of the will of the late John Phillips, do hereby agree to pay and turn over to the said Central Dispensary the whole interest from time to time accruing out of the Phillips Dispensary fund, of which they are Trustees; that now in their possession to be turned over at once, and that in prospect as soon as they shall come in possession of it. The said Dispensary hereby agrees to use the income from the said fund in maintaining, as hereinafter specified, a Free Dispensary for the City of Chicago.

SEC. 4.—The said Dispensary agrees to establish and to carry on and maintain, in the rooms herein above agreed to be leased to them in said College building, during the continuance of said agreement, a Free Dispensary for the City of Chicago; the same to be carried on in the manner provided in said will of said John Phillips as nearly as may be and under such rules as the Faculty of said College may approve; such Dispensary to be established within six months after the completion of the said College building.

SEC. 5.—The said Faculty, by this agreement, approved the By-Laws and rules of the said Board of Directors of the said Dispensary, now in force as rules under which the aforesaid Dispensary may be conducted. But there shall, during the continuance of this agreement, be no change in said By-Laws that will lessen the amount and character of the Dispensary work done, without the consent of the said Faculty, and other changes being permitted. No person shall, at any time, be appointed Medical Superintendent of said Dispensary work without the consent of said Faculty to such appointment.

Sec. 6.—The Central Dispensary aforesaid shall see that, as far as it is practicable, during the session of Rush Medical College, the cases coming to said Dispensary shall be used by the attending physicians for clinical purposes, and that they, the said physicians, give the clinics faithfully and in the interests of sound medical education. The students of the said College shall not, during the continuance of this agreement, be denied admission to the same clinics, nor shall they, during this time, be charged any fees for the same without the consent of the said Faculty of the said College.

Sec. 7.—The clinical professors of Rush College shall be allowed to use any of the clinical material of the said Dispensary for clinical purposes in the College rooms, provided that this shall always be done with the approval of the Medical Superintendent of the Dispensary and with the consent of the attending physicians in whose department such material shall fall.

Sec. 8.—This agreement is not intended to deprive the Directors of said Central Dispensary of any right they now have to establish other dispensing stations in West Chicago than their chief Dispensary.

In witness whereof, the Trustees of the said Rush Medical College do execute this agreement by the President thereof, and by causing the corporate seal of said College to be hereunto affixed, the attestation of the Secretary of said Board of Trustees being also hereunto subscribed, and in pursuance of a resolution of the Board of Directors of the Central Free Dispensary of West Chicago, the corporate seal of said corporation is hereunto affived and these presents duly signed by the President and Secretary of the said Central Free Dispensary this ninth day of June, A. D. 1875.

[L. S.] R. M. C.	L. C. Paine Freer, President Grant Goodrich, Secretary.
[L. S.] C. F. D.	A. E. Bishop, President. J. W. Farlin, Secretary.

By-Laws

OFFICERS AND THEIR ELECTION.

ARTICLE 1. The officers shall be a President, Vice-President, Secretary and a Treasurer, to be elected annually by ballot from the Directors, and the officers so elected shall be, ex-officio, an Executive Committee.

DUTIES OF PRESIDENT.

ARTICLE 2. It shall be the duty of the President to preside at all meetings of the Directors and Executive Committee, countersign all orders drawn by the Secretary on the Treasurer for money, and call special meetings of the Directors or the Executive Committee when he may deem it necessary, or whenever he is requsted in writing to do so by any three Directors.

DUTIES OF VICE-PRESIDENT.

ARTICLE 3. The Vice-President shall perform the duties of the President in his absence, or in case of death, resignation or removal from the city of the President, the Vice-President shall be ex-officio President until the end of the term.

DUTIES OF THE SECRETARY.

ARTICLE 4. The Secretary shall keep a correct record of the proceedings of all meetings of the Directors and Executive Committee, draw all orders for money on the Treasurer, have the sole custody and use of the corporate seal, make and sign all certificates of election of Directors, and see that they are recorded according to law. (See Articles 1, 10, 12 and 13.)

DUTIES OF THE TREASURER.

ARTICLE 5. The Treasurer shall have the custody and disbursement of all moneys belonging to the corporation, and shall invest the same only on the approval of the majority of the Directors. He shall give the corporation a bond, with security, to be approved by a vote of the majority of the Directors, conditional for the proper keeping, use, disbursement, investment and transfer to his successor of all moneys of the corporation which may come into his hands.

OFFICERS OF THE DISPENSARY.

ARTICLE 6. The President shall annually appoint a Committee of three, to be known as the "Committee on Dispensary Work," who shall hold their office until their successors are appointed.

DUTIES OF COMMITTEE ON DISPENSARY WORK.

ARTICLE 7. They shall have charge of the medical and financial service of the Dispensary, subject to the Executive Committee.

All instructions of the Executive Committee to the Medical Staff and employes shall be transmitted through the Committee on Dispensary Work.

They shall devise ways and means for meeting the expenses of the Dispensary, shall receive all donations from private individuals and all funds received by them shall be paid over to the Treasurer.

They shall purchase all supplies required for the Dispensary.

They shall attend daily at the Dispensary, Sundays and legal holidays excepted.

They shall see that the Dispensary is open at regular hours, and that the members of the Medical Staff are prompt and careful to perform the duties assigned to them.

They shall, so far as possible, see that the teachers of Rush Medical College, who are consulting physicians, are provided by the Medical Staff with patients for clinical instruction.

They are authorized to temporarily suspend from service at the Dispensary any member of the attending or visiting staff for neglect of duty, provided they at once report such action to the President, or, in the absence of the President, to any member of the Executive Committee.

They shall recommend to the Executive Committee, after conference with the members of the Attending Staff, competent candidates for such vacancies as may from time to time occur in the Medical Staff.

They shall employ, at such salary as the Executive Committee may approve, one or more house physicians or clerks and an apothecary, whose labors they shall supervise and direct.

They shall render, semi-annually, to the Executive Committee a written statement of all business pertaining to the work of the Dispensary.

DUTIES OF PHYSICIANS.

ARTICLE 8. The heads of each of the departments of Medicine, Surgery, Obstetrics and Gynecology, Diseases of the Chest, Throat and Nose, Diseases of the Eye and Ear, and Skin and Venereal Diseases, in Rush Medical College, shall be the supervising physicians in each of the corresponding departments in the Central Free Dispensary. The head of the department of Medicine in Rush shall designate a physician, or physicians, who shall be the supervising physicians for the departments of Nervous and Mental Diseases and of the Diseases of Children in the Dispensary; similarly the head of the department of Surgery in Rush shall designate a supervising physician for the department of Genito-Urinary Surgery in the Dispensary.

Each supervising physician shall select the other attending physicians for his department, subject to the approval of the Committee

on Dispensary Work and the Executive Committee of the Board of Directors.

Physicians shall, on entering the service of the Dispensary, obligate themselves in writing to obey the By-Laws and such other regulations as the Executive Committee may from time to time adopt for the government of the Medical Staff.

They must use their best efforts to give punctual personal service to the patients of the Dispensary, and to be at all times in thorough accord with the Supervising Physicians of the department in which they serve.

Attending Physicians may select assistant physicians, subject to the approval of the Committee on Dispensary Work.

Attending Physicians shall attend at the Dispensary on such days and during such hours as the Executive Committee may from time to time determine, and shall, before proceeding to their clinic rooms, enter their names and the hour of their arrival in a book kept for that purpose in the office of the Dispensary.

They shall give plain and careful directions for mixing and using the medicines they may prescribe, and, so far as practicable, are expected to use formulas contained in the list of prescriptions prepared for the Dispensary.

They shall keep a careful clinical record of each case, together with a card index of the names of the patients, on the cards provided in each department for that purpose, by Rush Medical College.

ANNUAL MEETING OF DIRECTORS, QUORUM AND AUDITING COMMITTEE.

ARTICLE 9. The Directors shall meet annually, the first Tuesday in April, or as soon thereafter as a quorum can be assembled, and seven shall constitute a quorum for business. A majority of those present and voting shall bind the corporation, unless otherwise specified in the By-Laws, and in the absence of the President and Vice-President, may elect a President *pro tem.*, at which time an Auditing Committee of three shall be appointed to audit the accounts of the Treasurer and Committee on Dispensary Work.

DIRECTORS—THEIR NUMBER, ELECTION AND TENURE OF OFFICE.

ARTICLE 10. Any person of good moral character, who may be a resident of Cook County, of the State of Illinois, may be elected a Director at any meeting. The vote shall be by ballot, and a majority of those voting shall be necessary for an election. The whole number of Directors shall not exceed twenty-two, at least one of them shall be a member of the Faculty of Rush Medical College, and their tenure of office shall continue during their pleasure and residence in Cook County. The Secretary in his call for a meeting of the Directors shall mention the name of any gentleman whose name is proposed for election as a Director.

THE EXECUTIVE COMMITTEE.

ARTICLE 11. The Executive Committee shall have power to act in behalf of the corporation in all things (excepting the loaning of money and the election of Directors) not contrary to law; and during the interval between the meetings of Directors they may fill, *ad interim,* any vacancy in the executive and other offices until the next meeting of Directors.

SPECIAL MEETINGS OF THE DIRECTORS.

ARTICLE 12. Special meetings of the Directors shall be called by the President, giving a written notice thereof to the Secretary at least one week before the time of such meeting, and the Secretary shall thereupon give notice in writing, in person, or by mail, to each Director, and the Directors shall each give his address to the Secretary, who shall keep the same in his books for reference.

ALTERATION OF THE BY-LAWS.

ARTICLE 13. The By-Laws may be altered or amended at any legal meeting of the Directors, provided that notice of the proposed amendments shall be given to the Executive Committee by the party proposing it, at least one month before such meeting, and the notice calling such meeting (if a special one) shall be attended with a copy of the proposed amendment.